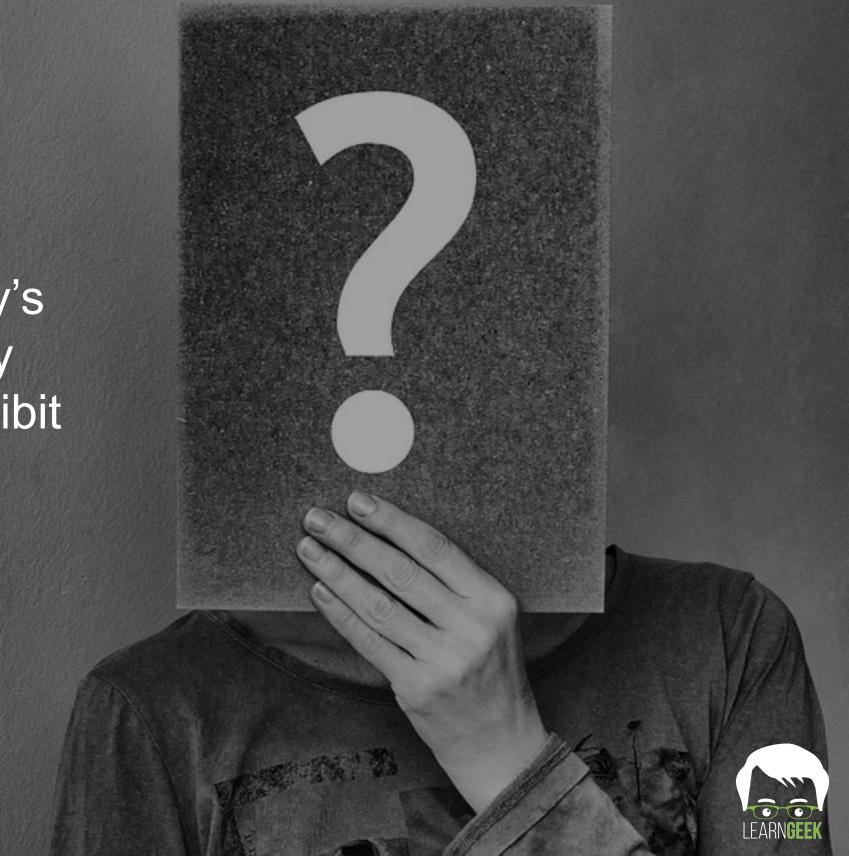


Architecting a MODERN LEARNING ECOSYSTEM





To provide value within today's workplace, L&D must identify the root challenges that inhibit the timely development of knowledge and skill.



L&D's Biggest Challenges in Today's Workplace

1 legacy
"Learning looks like school."

time
"We don't have time for learning."

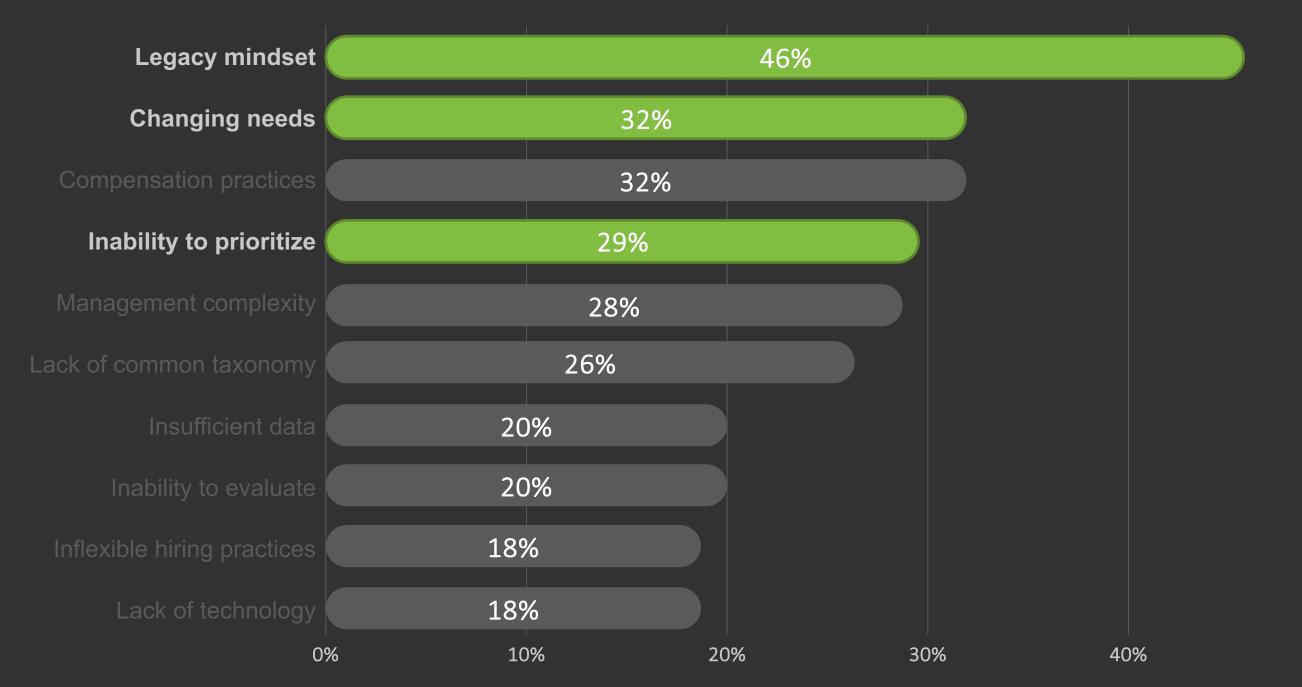
change

"We just can't keep up with the business."

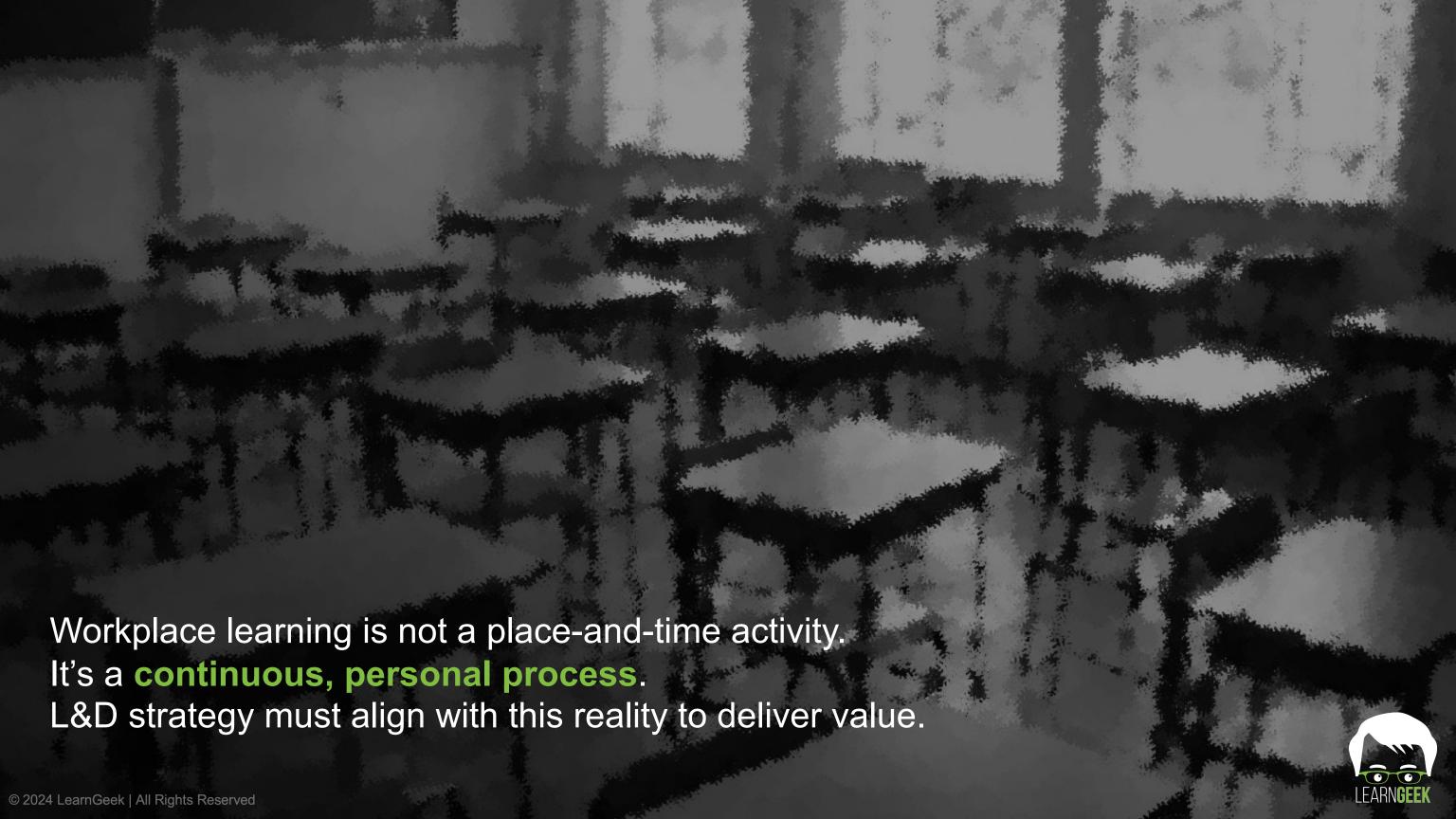


Obstacles to transforming into a skills-based organization

Building tomorrow's skill-based organization | Deloitte | 2022







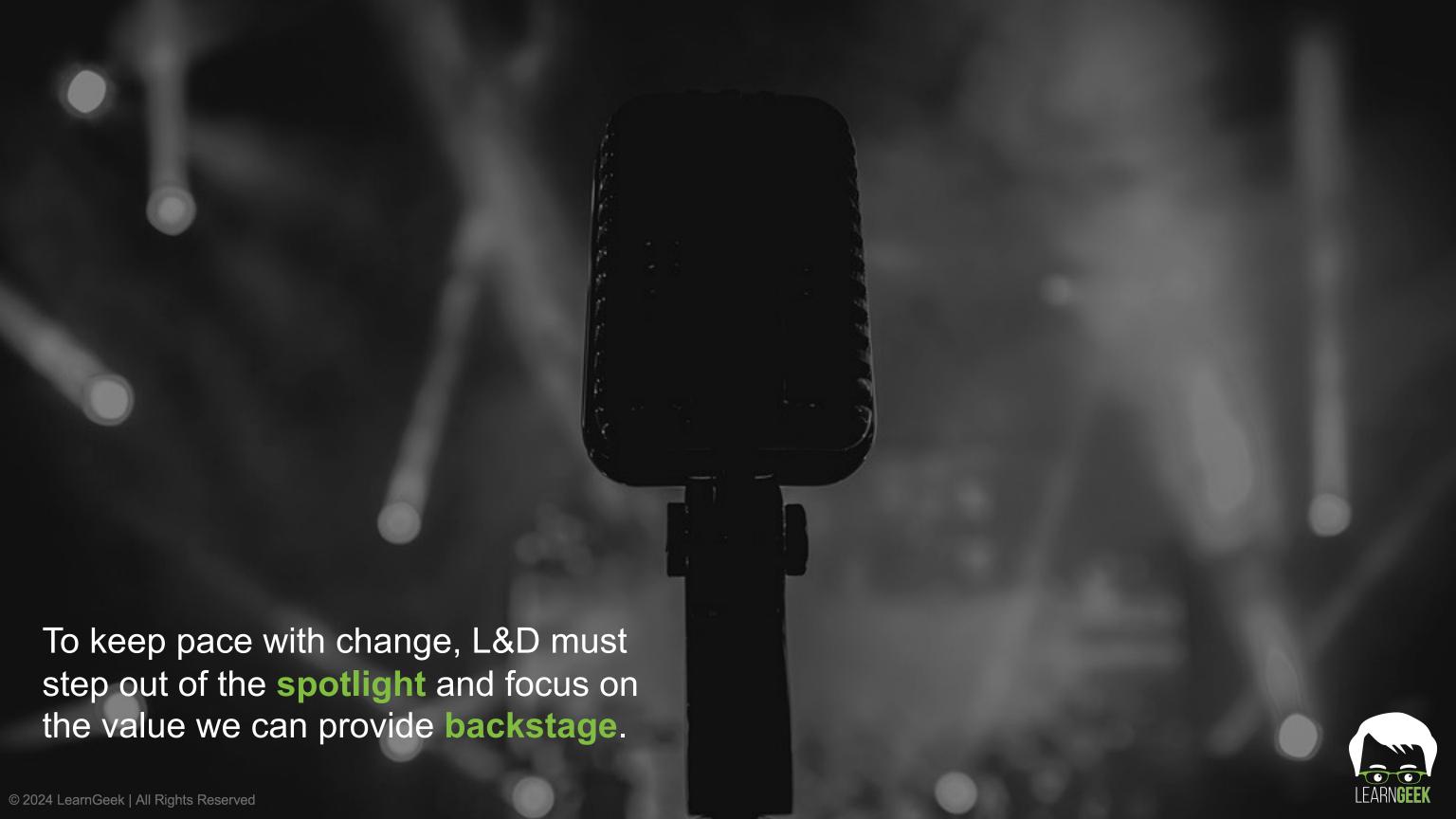
To close the

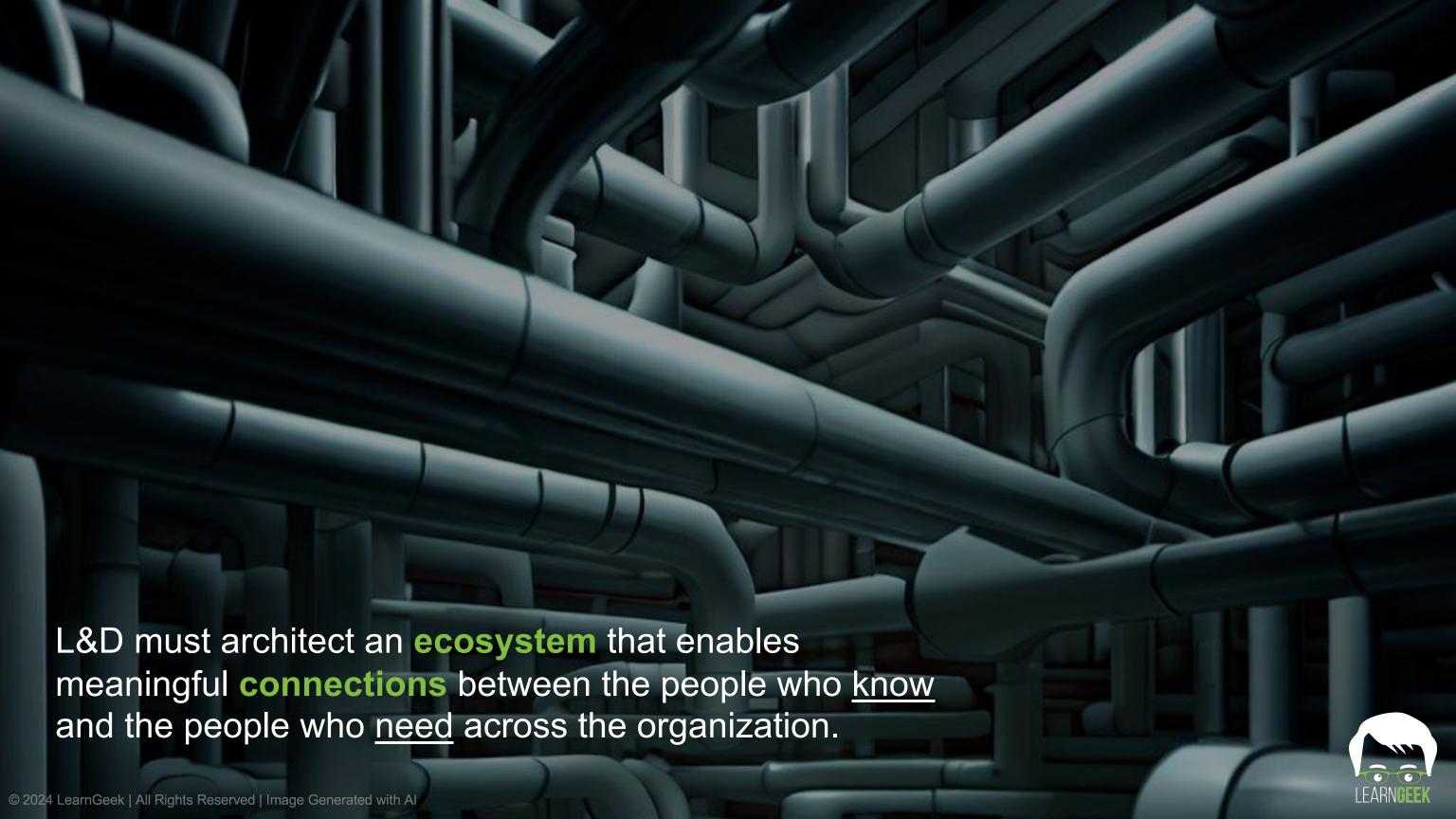
SKILLS GAP

we must first address the

OPPORTUNITY









5 steps to architecting a RIGHT-FIT MODERN LEARNING ECOSYSTEM

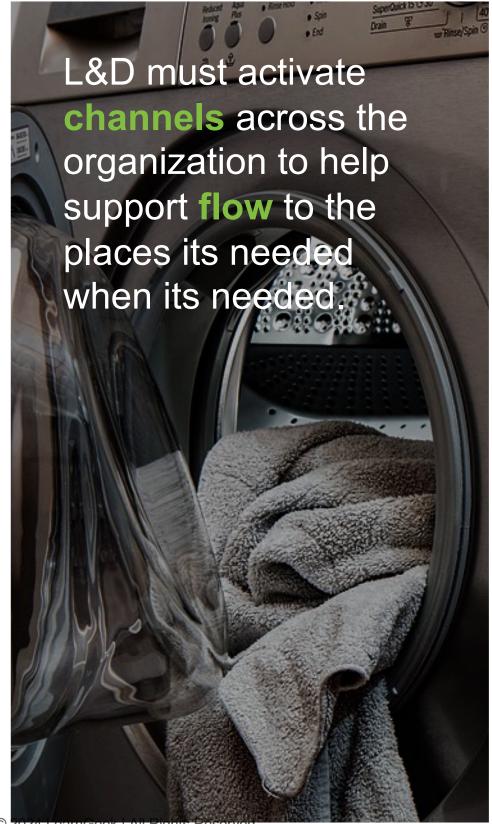


Step 1 | Shift your mindset.



How should we think about the role of learning in the modern workplace?













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Make learning a critical part of work(flow).

Take advantage of the full ecosystem.

Apply data to accelerate decision-making.

Provide an equitable experience at scale.

Drive clear business impact.

Foster persistent organizational agility.



Step 2 | Map your ecosystem.



Everyone needs + deserves six things.



Timely, consistent, reliable communication



Persistent, actionable coaching and feedback



Training on core job knowledge and skills



Ongoing practice and reinforcement



Access to on-demand performance support



Opportunities to develop and apply new skills









We must rearchitect the ecosystem to provide an equitable support experience for every employee that fits into their workplace reality.



Push Training

Pull Training

The Modern Learning Ecosystem Framework™

Coaching

Reinforcement

Performance Support

Shared Knowledge



Step 3 | Identify your tactics.



Can people reliably find the information they need to solve problems in the flow of work?

Shared Knowledge



Can people get help if they cannot find the information and do not know the answer?

Performance Support



Do people have an ongoing opportunity to practice applying what they learn?

Reinforcement





Are managers provided with the data and insights needed to provide right-fit coaching?

Coaching



Pull Training

Do people have on-demand access to ongoing skill development resources?



Push Training

Is structured training delivered only when it's the right-fit solution to a problem?



Push Training

Pull Training

The Modern Learning Ecosystem Framework™

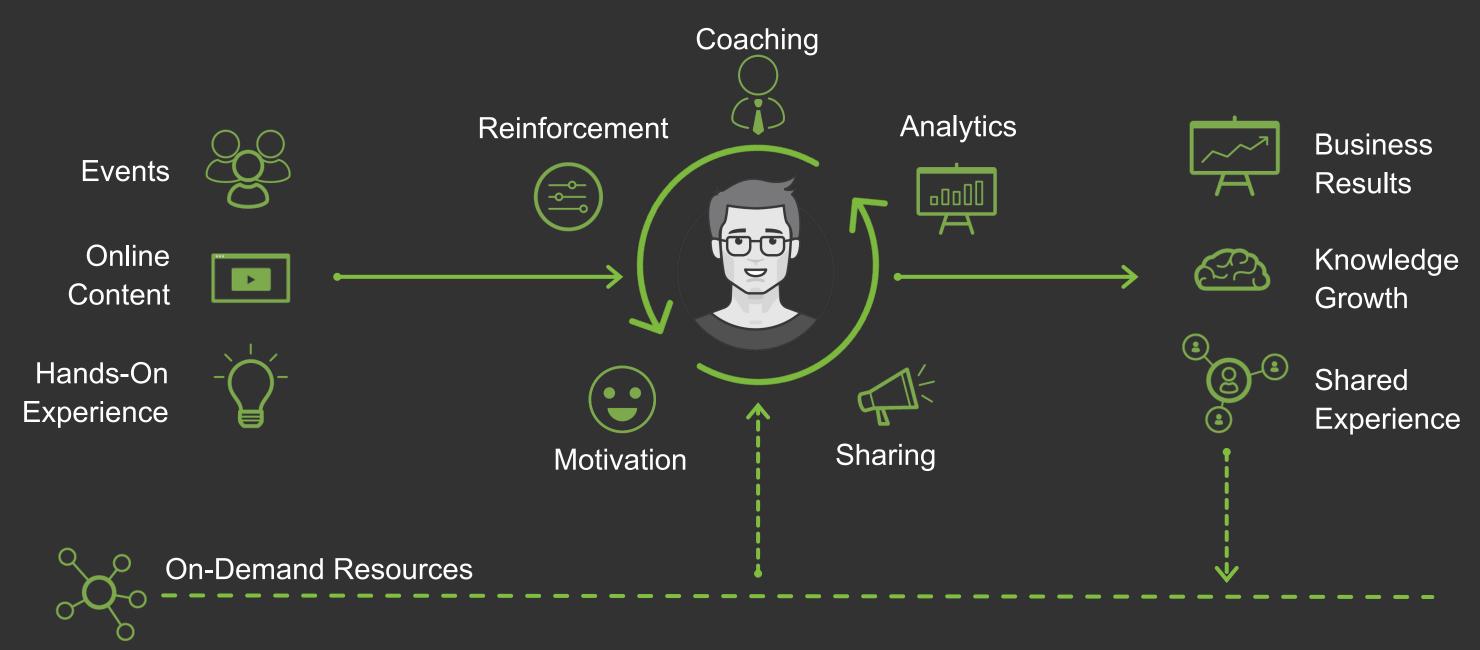
Coaching

Reinforcement

Performance Support

Shared Knowledge





This is L&D as an always-on system of work.



Step 4 | Design your solution.

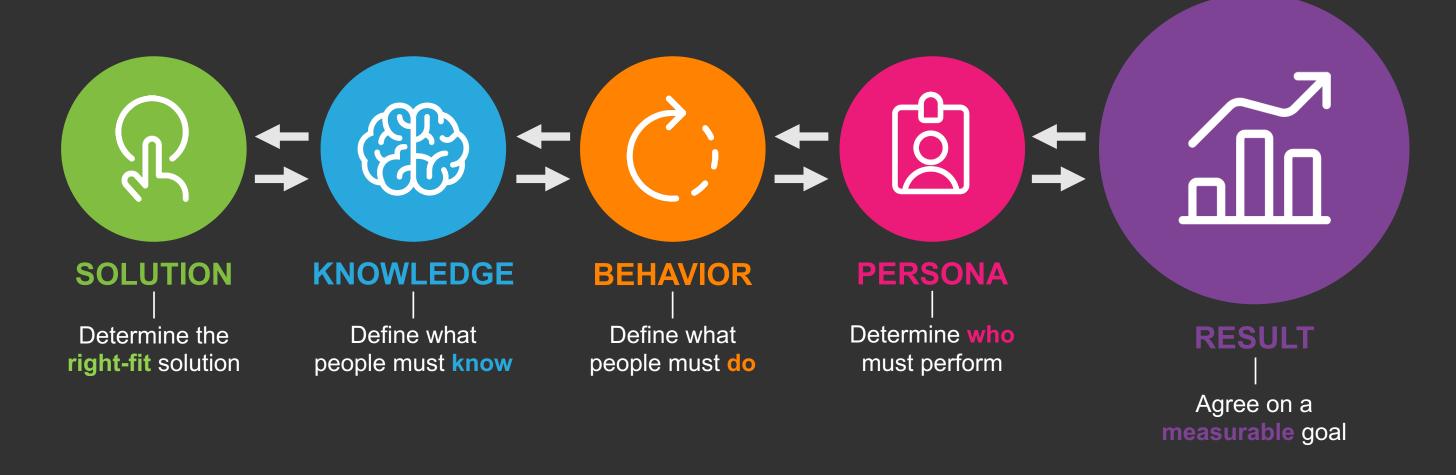


A modern ecosystem is built to support any/all workplace topics + use cases.



The MLE Framework works best for well-defined performance challenges with measurable outcomes.







Step 5 | Apply your framework.





Retail operations is struggling with shrink. They've approached L&D to request retraining on theft awareness and prevention for the entire frontline workforce. This training must cover both internal and external theft.

Stakeholders want the training completed by all retail associates within two months.







CONTEXT

When and where does the person need help?

CRITICALITY

How problematic is failure for this topic?

COMPLEXITY

How challenging is this topic to learn?

TIMELINESS

How quickly is a solution required?





Push/Pull Training

n/a

Coaching

n/a

Reinforcement

Scenario-based questions

Performance Support

Support center hotline

Shared Knowledge

Loss prevention policy





- 1. Shift your mindset.
- 2. Map your ecosystem.
- 3. Identify your tactics.
- 4. Design your solution.
- 5. Apply your framework



An organization can only transform as fast as people can learn.



legacy practice

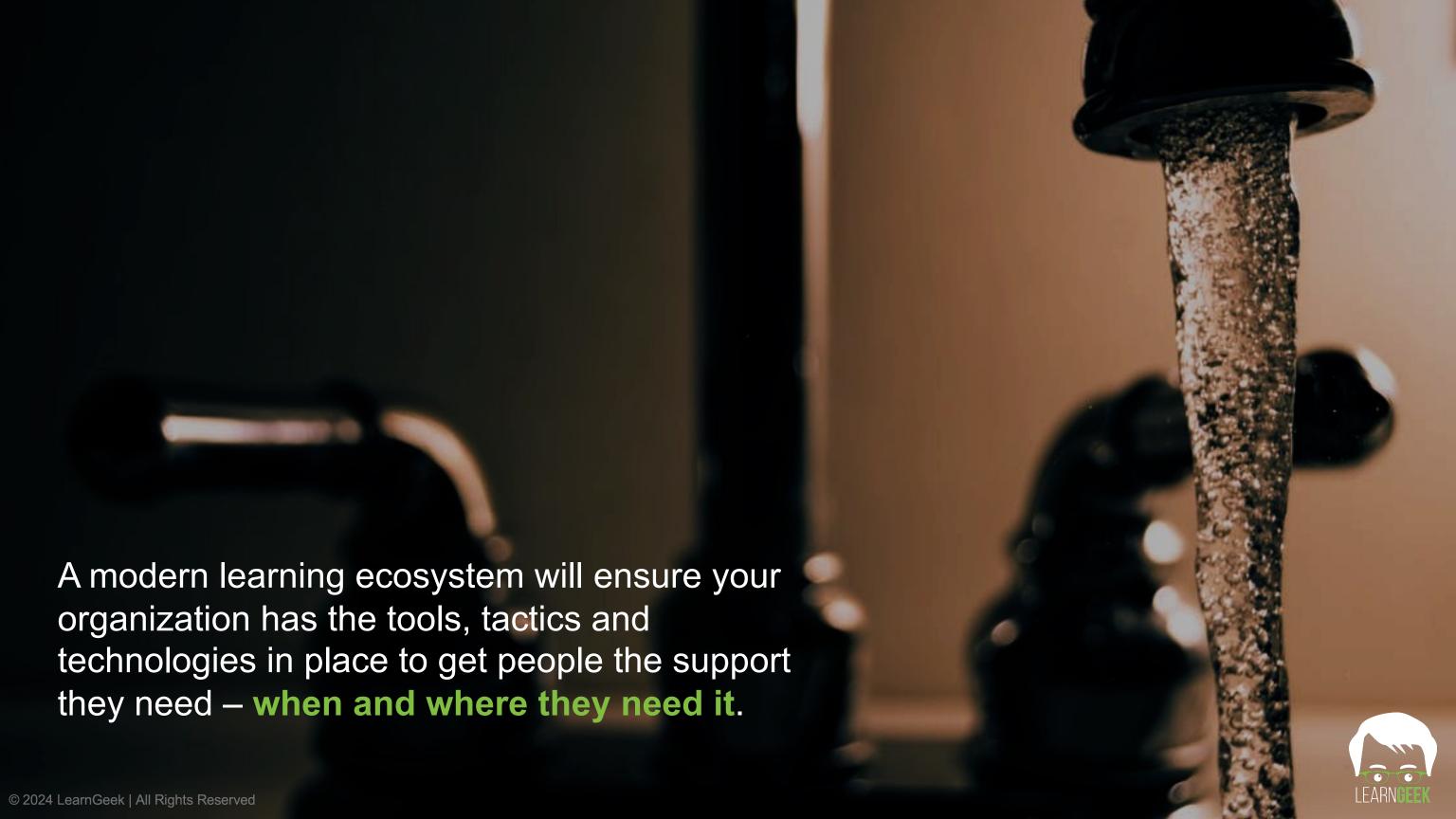
build courses
deliver programs
partner with SMEs
manage projects
check boxes

modern mindset

curate resources
open channels
enable collaborators
maintain systems
foster agility

(and still check boxes)









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Let's connect!

Be well.